

EXECUTIVE SEC. TARIAT  
ROUTING SLIP

*memo  
Chen*

TO:

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3	EXDIR	X			
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Remarks

Executive Secretary  
11 Dec 85

Date

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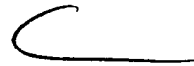
10 December 1985

MEMORANDUM FOR: Deputy Director of Central Intelligence  
Deputy Director for Intelligence  
Executive Director  
Director, Intelligence Community Staff

FROM: Director of Central Intelligence

SUBJECT: National Intelligence Strategy

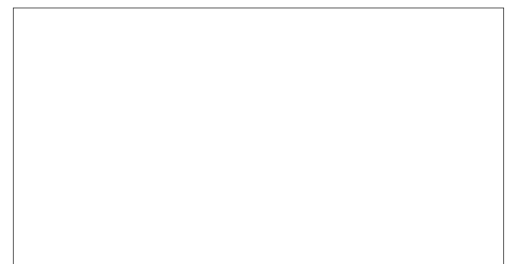
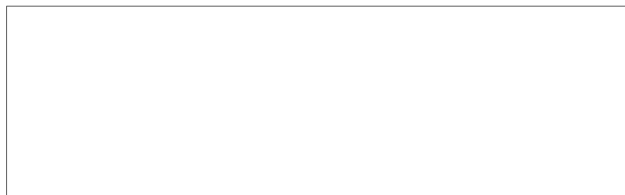
25X1 To give a sharper point to the draft strategy paper and give  
some indication of general priorities [ ] put the attached  
together. Give me your evaluation and any improvements you have  
to suggest.



William J. Casey

Attachment:  
As stated

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## **FOCUS FOR THE IMMEDIATE FUTURE**

The Intelligence Community has now largely recovered the capabilities lost during the severe cutbacks of the last half of the 1970s. Resources added in recent years provide a firm foundation to help us face the 1990s--a decade that is likely to contain even greater challenges for the intelligence and policymaking communities. As described more fully in the strategy, we believe that US policymakers will face a more complex and confusing world in the 1990s.

To meet these new challenges effectively, we must have an integrated program.

- We must build wisely from an existing capability, emphasizing the preservation and enhancement of our core capabilities--even if it means doing less than we would like in other important areas.
- We must structure our resources to account for the long lead times required to develop new technical systems, identify and recruit new human sources, and train new intelligence analysts.
- Finally, we must retain as much flexibility as possible to meet the needs of senior policymakers.

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The foundation of our effort must be continued improvement in all-source analysis and human source collection.

- Analysis is the "bottom line" to our work.
- Similarly, HUMINT--including clandestine and overt collection--gives unique meaning to much of the information obtained from technical collection.

As an adjunct to analysis and human source collection, we must guarantee the availability of the specialized support that these two areas need. We must also assign a high priority to the future protection of our facilities, personnel, and information.

At the next level of our building blocks, we must enhance our ability to move and process the information that we obtain from our many and varied collection platforms. We must invest in the transmission and processing facilities needed to move the data in raw form to our analysis centers, to policymakers, and to major military commands.

Finally, we must preserve investment in our covert action, technology development, and general support infrastructure. The infrastructure must be periodically wrung out to identify any inefficiencies; further, it must be fed new resources so that shortfalls in this area do not constrain our activities in other key areas.

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**TOP SECRET****Future Investment**

Our resources are finite, in both people and dollars. Therefore, our basic challenge is two-fold: to use the capabilities we have in new and imaginative ways to deal with changing requirements; and to apply new resources against known shortfalls.

To accomplish this, the Intelligence Community Staff and each program manager should structure the individual and collective programs to improve our capabilities in the areas noted below. In doing so, the emphasis should be on better ways to enhance the interaction of the Intelligence Community.

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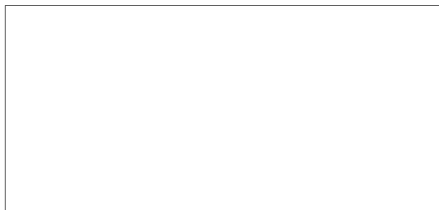
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Significant strides have been made over the last five years in applying the resources made available to improve our collection and analytic capabilities against both existing and an increasingly wide array of new intelligence targets and requirements. In the years ahead, we must continue to develop and enrich this "base capability"; at the same time, however, the Intelligence Community must move aggressively in the areas noted above. If the level of resources available to the Intelligence Community is allowed to grow at the rate of the U.S. economy as a whole, and the precepts stated above are followed, we can be confident that U.S. leaders and other consumers of our products will be provided critical foreign intelligence when and where it is needed.

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